

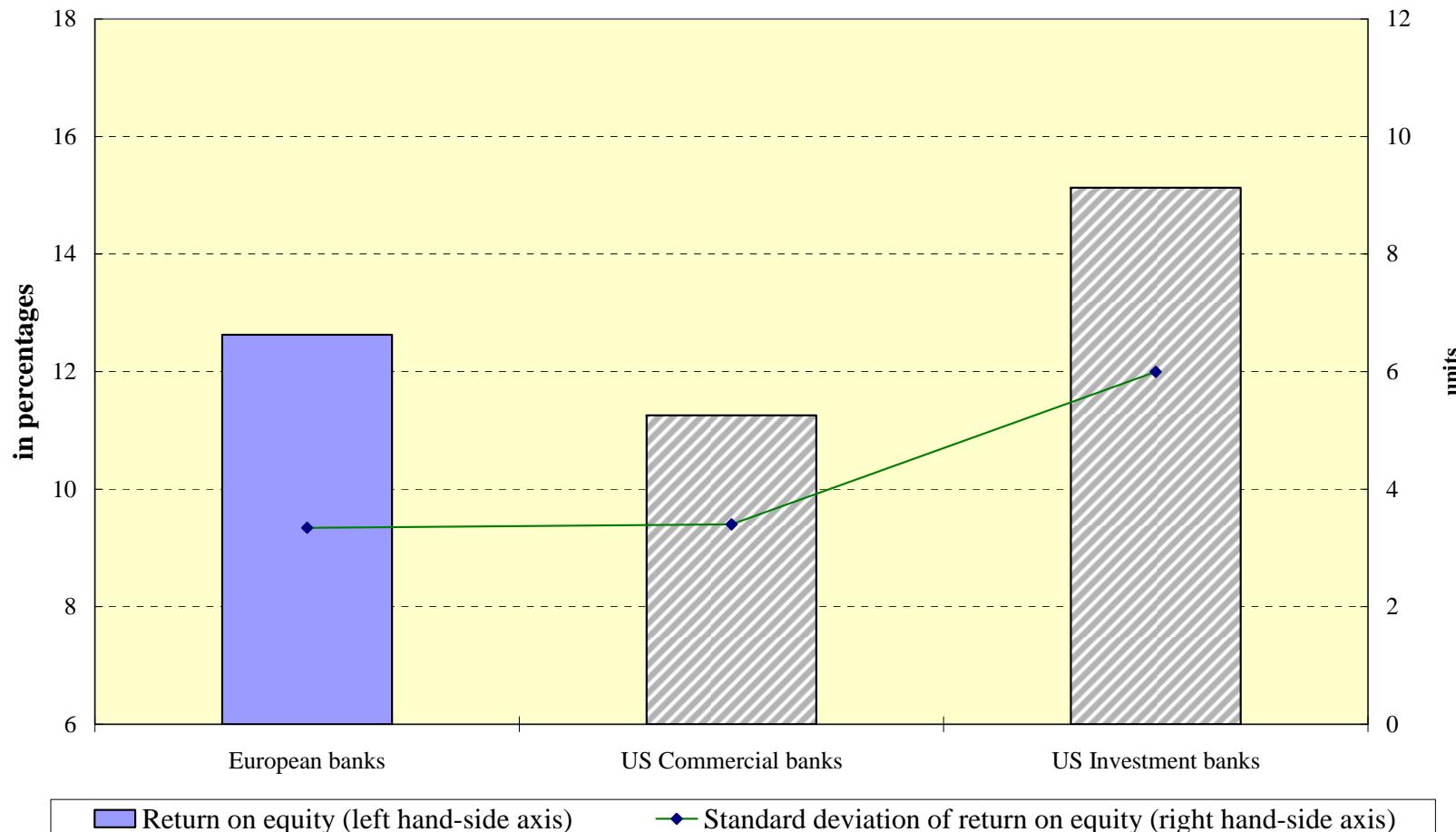
# Business Models in Banking: Is there a best practice?

**Gertrude Tumpel-Gugerell**  
**Member of the Executive Board**  
**European Central Bank**

**CAREFIN Conference at Bocconi University**  
**Milan, 21 September 2009**

# Chart I: Bank profits and volatility of earnings

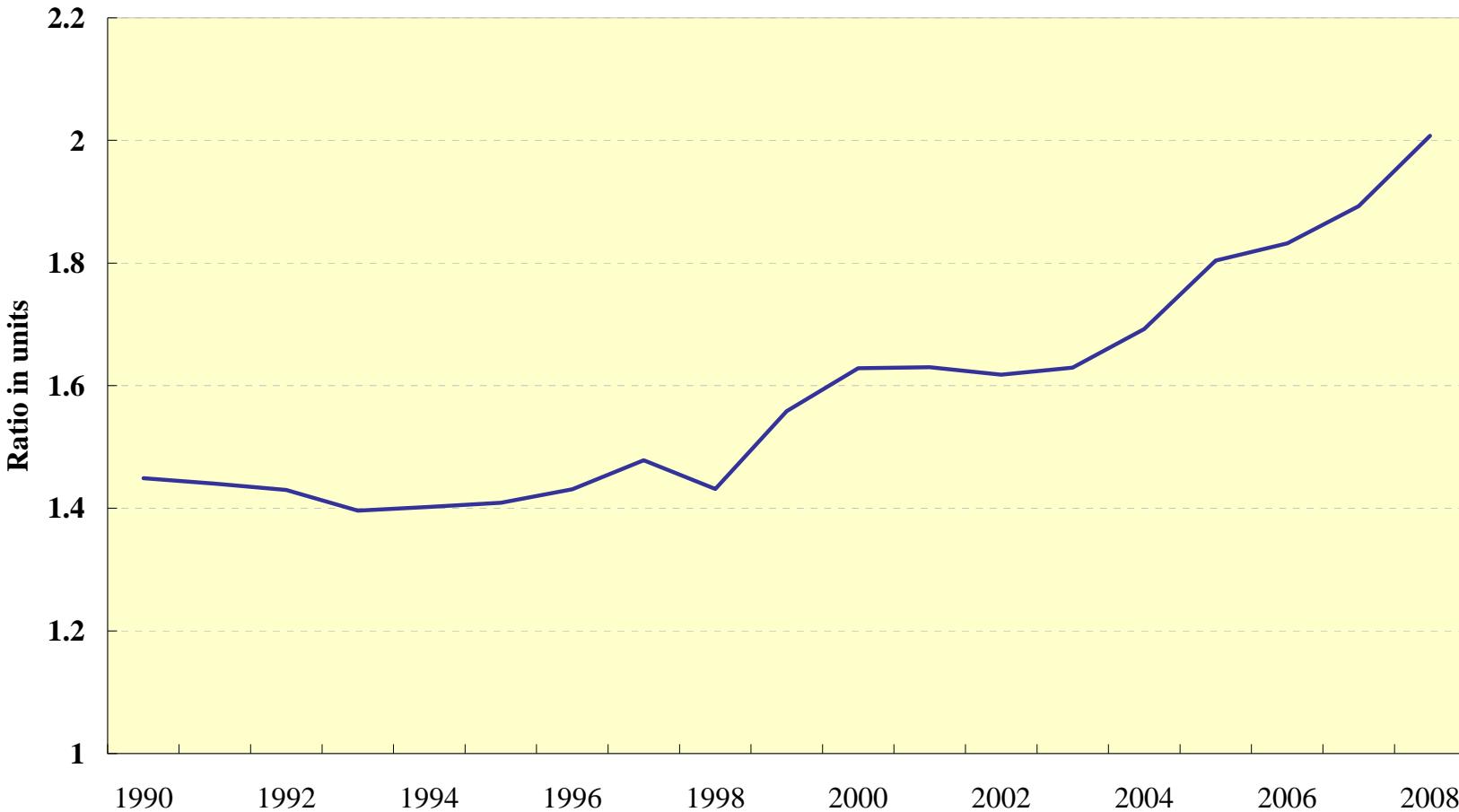
(median values of return on equity and standard deviation from 2000 to 2007)



Source: Bankscope.

# Chart 2.a: Total assets to total deposits of the largest euro area bank

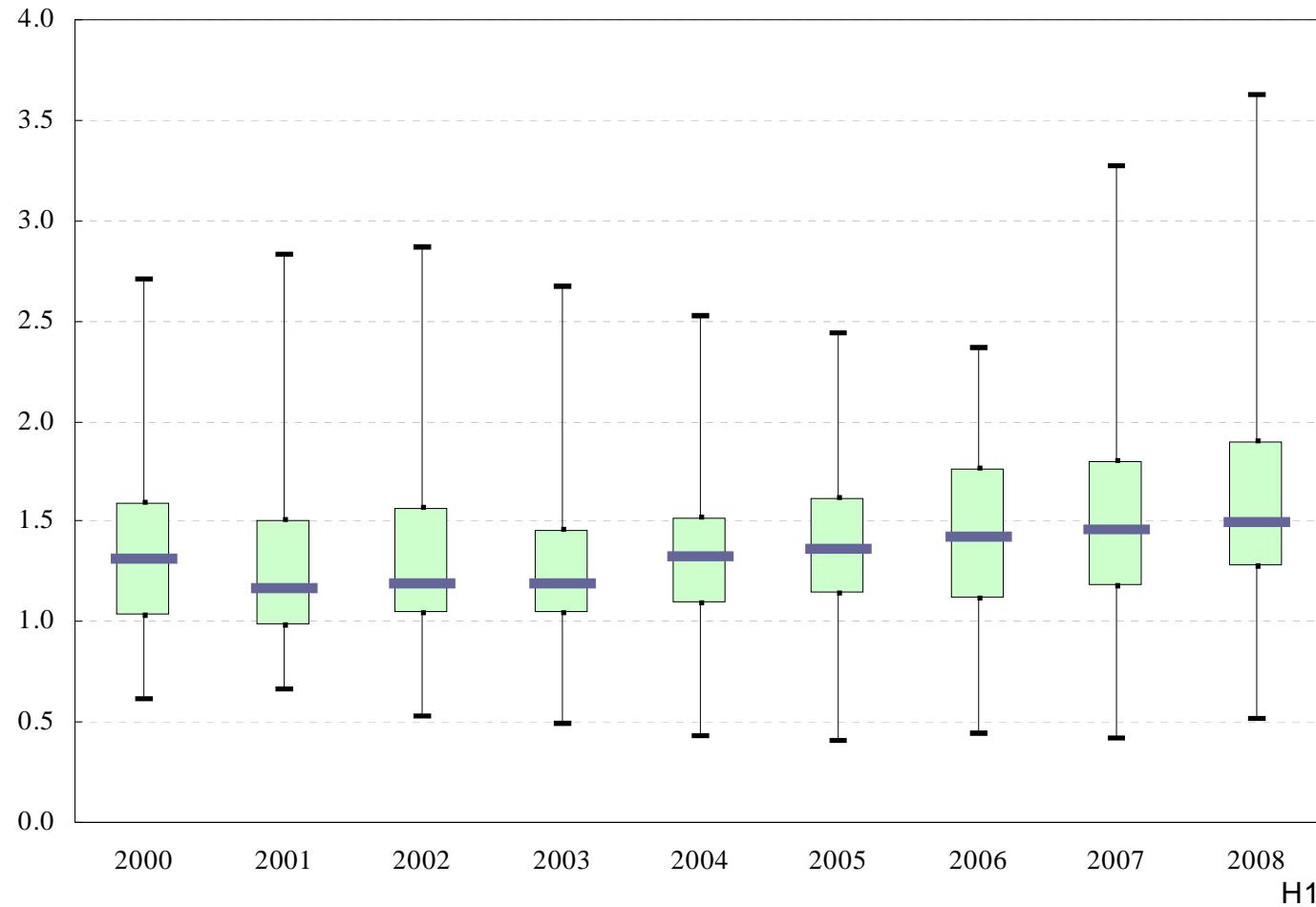
(outstanding amounts, Eonia banks)



Source: Bankscope.

# Chart 2.b: Loans to deposit ratio of large EU banks

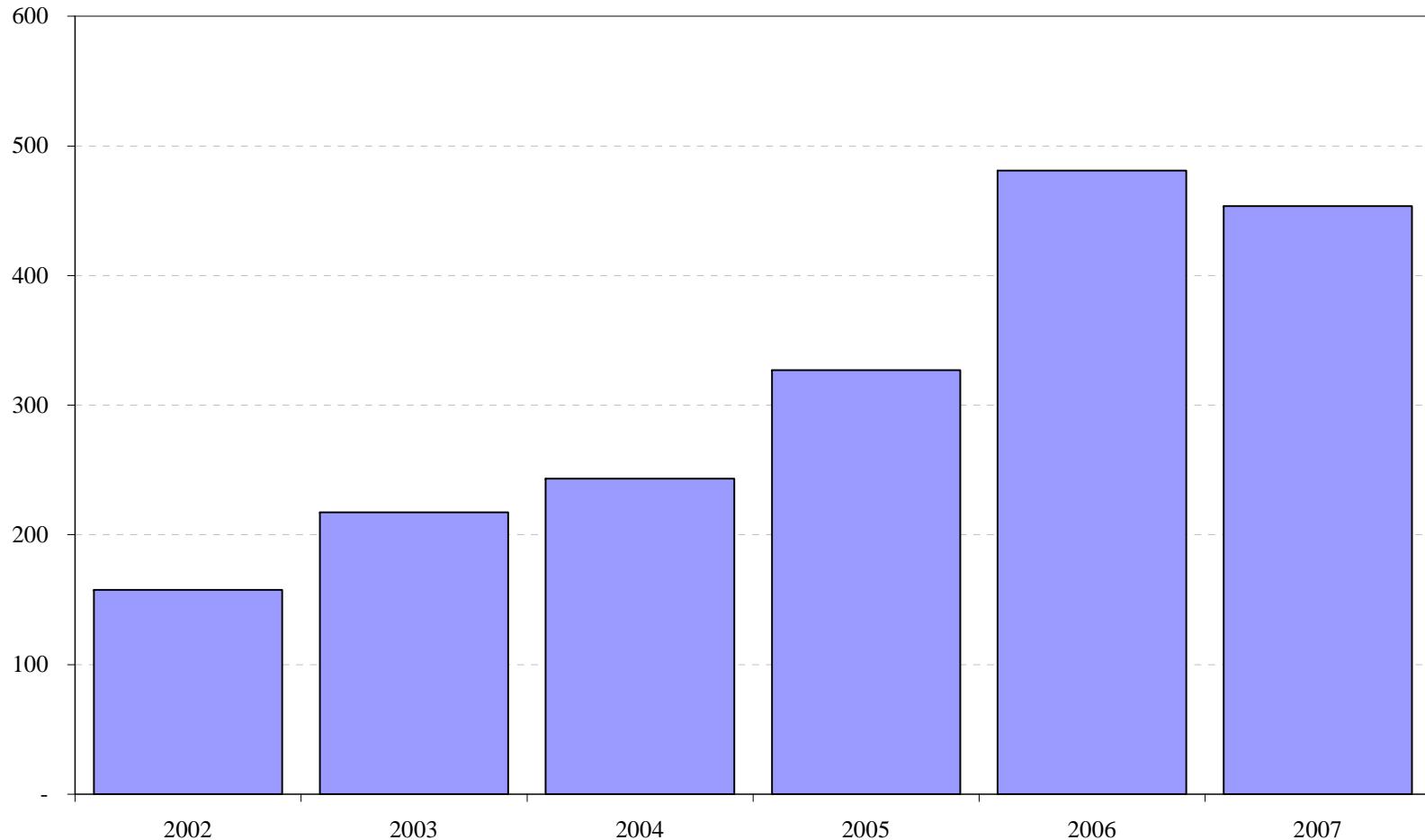
(corrected for extreme outliers)



Source: Bankscope.

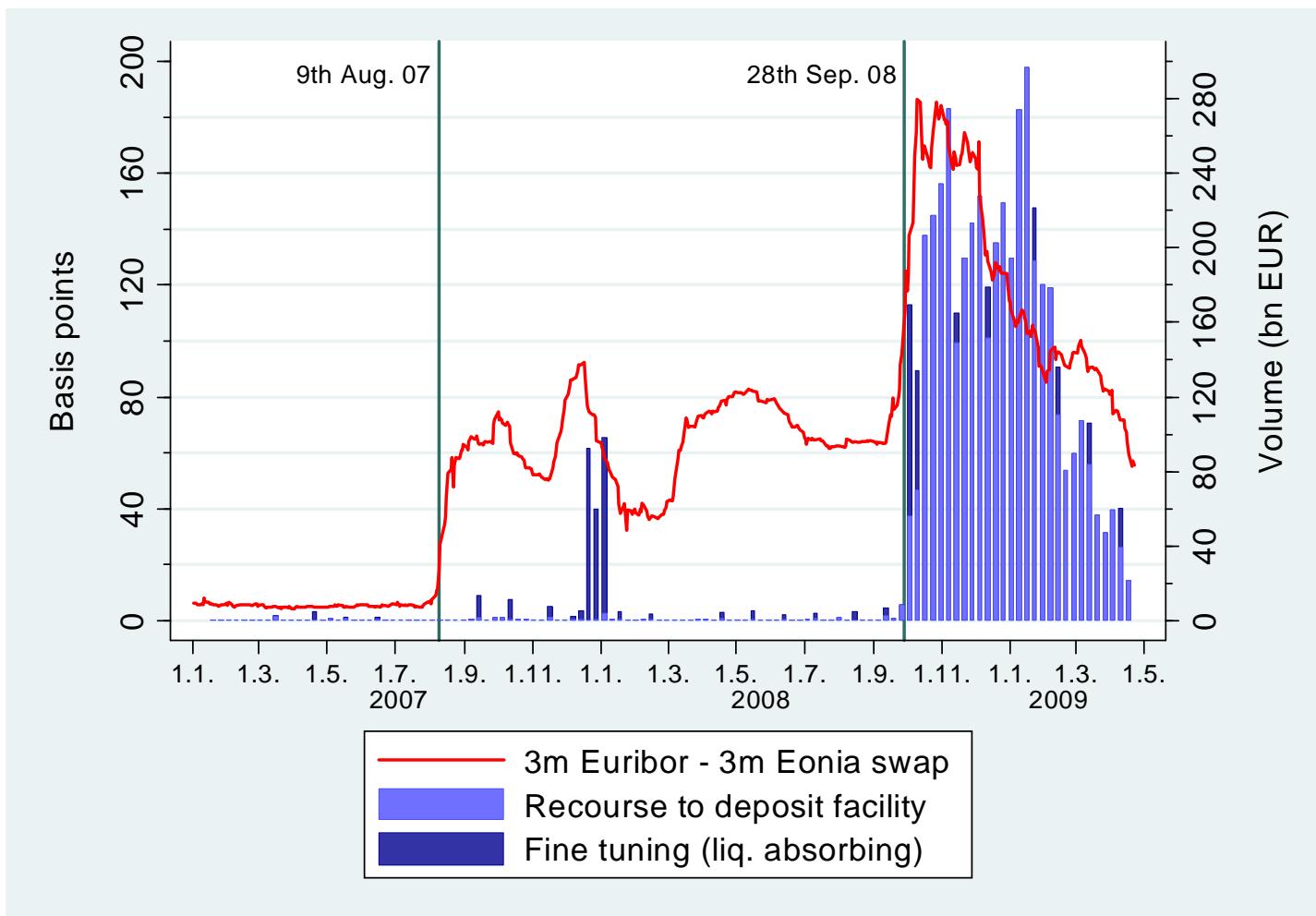
# Chart 3: Securitisation issuance in Europe

(in EUR billions)



Source: European Securitisation Forum.

## Chart 4: Interbank market



Source: Heider, F., M. Hoerova and C. Holthausen (2009).